Report and Financial Statements For the year ended 31 July 2012

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#### Operating and Financial Review for the year ended 31 July 2012

#### Nature, Objectives and Strategy of the University

The University of the Highlands and Islands (UHI) is a unique university in that it delivers its mission through a partnership of thirteen Scottish colleges, research institutes and specialist institutions across the Highlands and Islands.

This means we are able to deliver to our students all the benefits of a tertiary institution, and we provide for Scotland an example of how institutional partnerships can work as one system. We provide educational pathways and lifelong learning opportunities to every student. These range from well-qualified school-leavers to students who were once excluded from higher education by geography and social circumstances. We are developing research and knowledge transfer in every partner. This is helping to provide a 'knowledge economy', not just for the Inverness area but also for fragile island communities and other sparsely populated communities across the region.

The partnership is transforming the economic, social and cultural life of the Highlands and Islands by delivering a university for the region with national and international ambitions. The university will continue to develop general programmes for providing skills, training and education to the people of the Highlands and Islands. We will also continue to develop a range of degrees that reflect the distinctive environment, history, linguistic identity and culture of the area. The knowledge economy needs a university that is active in carrying out research, and that has a programme for bringing intellectual products to the marketplace and for knowledge transfer. We will carry out an increasing amount of research, and work with other institutions – especially with the universities of Aberdeen, Edinburgh and Strathclyde. We have signed an agreement with these universities through which they mentor the university to research strength as a precondition to the achievement of research Degree Awarding Powers (RDAP).

We have continued to support significant increases in student numbers over the past six years without a corresponding increase in funding so we were delighted that special provisions were set out in the Cabinet Secretary's guidance to the Scottish Funding Council which has resulted in an additional 1,000 funded full time equivalent places being offered to UHI for 2012-13 and a strong indication that an additional 500 places will be offered to us for each of the following three years which in total would amount to some 60% growth in funded places over four years. The additional funded numbers will enable us to attract more degree students so that we can continue to offer the breadth and volume of subjects and degree programmes appropriate for a regional university with national and international ambitions. This will assist us in achieving financial sustainability.

Achieving this growth requires significant pump priming funding. We need facilities and estates fit for the flexible styles of learning and teaching of a modern university and we face the additional challenges of delivering these facilities across a vast geographic region.

We were proud to have achieved the status of Strategic Delivery Body (SDB) for the 2007-13 round of Structural Funds which allowed us to apply £16m of European funds, with £22m of match funding, to invest in specific projects in research, estates, infrastructure, and learning and teaching development, to help achieve the transformation of the Highlands and Islands economy. This funding is most welcome, but we still need to build up more recurrent income for our future sustainability and strength.

During the first months of the new financial year we developed a new Strategic Plan in consultation with all our academic partners and key external stakeholders. This reflects the fact that UHI is now a university. The purpose of the university is stated as "To have a transformational impact on the development and prospects of the region, its people and its communities." Our vision is to be **in, for** and **of** the Highlands and Islands. A copy of the Strategic Plan setting out our aims and objectives from 2012 to 2017 for the UHI partnership is available on our website www.uhi.ac.uk

#### **Current and Future Development and Performance**

Following achievement of university title in February 2011, we recognised that the university's operating model should be reviewed in the light of internal drivers to improve external focus and engagement with stakeholders and decision making processes and external drivers to respond effectively to the government's agenda for Post 16 educational reform. This would allow us to compete effectively with other higher education institutions and improve efficiency of delivery in the light of reduced public sector funding availability.

Capita Consulting were appointed by a cross partnership working group reporting to the University Court to undertake the review and recommended a "building block" model with a large number of recommendations for change over a range of workstreams. A Transformation Implementation Group has been established by the University Court to take forward these recommendations.

In parallel with the Capita report the Scottish Government's Cabinet Secretary for Education announced his plans for reform of Post -16 education in Scotland. In setting out his plans for the regionalisation of further education in Scotland and ensuring greater links between schools, colleges and universities, the Cabinet Secretary recognised that UHI is in a unique position to integrate further and higher education as a tertiary institution. These reforms, together with Government led reviews of governance in both further and higher education, will result in further education funding for the Highlands and Islands being channelled through UHI to its academic partners from 2013-14. The University Court will be the accountable body for both higher and further education performance in line with a single outcome agreement with the Scottish Funding Council (SFC) from that date. The changing nature of UHI's role requires a change to the governance and management structure of the university. A working group made recommendations on these changes to the Cabinet Secretary for Education on 1st October 2012. The University Court will consider these recommendations with a view to these being implemented during 2012-13.

Whilst we celebrate our success in achieving university title, we continue to focus on achieving research degree awarding powers (RDAP) which are a prerequisite for a university in Scotland. The achievement of RDAP is a strategic priority for the university along with our priorities of:

- Increasing and diversifying our student population, continuing our focus on widening access
  to those otherwise excluded from higher education through geography, social background
  or financial means. In addition we will increase recruitment of young entrants.
- Utilising our distinctive blended learning model to provide flexible opportunities relevant to students' needs and ambitions and to meet the needs of the economy and society.
- Providing a range of core curriculum to all of the communities of our region alongside a
  range of courses distinctive to our research strengths and the region's environment, cultural
  heritage, professions and industries and which will attract students from within our region
  and beyond.
- Sustaining and developing high impact research and knowledge exchange activities.
- Being able to invest in strategic initiatives and take advantage of new opportunities.

The university continues to pursue its optimisation of systems and services, and continues to focus on planning shared provision across the partnership.

The university's fundraising activities continued to succeed in the year, against a challenging economic environment. Donations totalling some £195,000 towards a range of projects were raised.

The university maintained its total student numbers with 4,803 full-time equivalents during the year, primarily from within the region. UHI continues to service the lifelong learning needs of the region with 48.3% of students part-time and 66.6% over 21 years of age at the start of their course. UHI maintained its student population during 2011-12 and has been successful in securing an

#### **Current and Future Development and Performance (continued)**

additional 1,000 funded places for 2012-13 with a strong indication of continued growth in funded places for the following three years. We have also been successful in securing European Social Fund (ESF) funding to support funded student numbers from 2011-12 through to 2013-14 which has allowed for further growth in our undergraduate population from within our region.

#### Research Capacity

The university continues to expand its research activities. The partnership continued to maintain its investment in its Research Assessment Exercise (RAE) disciplines: Celtic studies, based at Sabhal Mòr Ostaig UHI on Skye; Archaeology based at Orkney College UHI and Earth Systems Sciences representing work at the Scottish Association for Marine Science UHI at Dunstaffnage and the Environmental Research Institute at North Highland College UHI. In addition, the university has invested significantly in the past four years in health and life sciences which, along with UHI's other research activities, will be assessed in the forthcoming Research Excellence Framework (REF) exercise. These make a major contribution to the profile required for the university to secure research degree awarding powers.

In the year the university continued to invest in Rural Health, Lipidomics and Marine Renewables and continued to develop research support systems to ensure the quality and sustainability of the research. These investments will continue over the remainder of the three year funding period which ends in December 2012.

The university has allocated part of its SDB European Social Fund (ESF) budget for 2011-2013 to investing in twelve additional PhD students to enable them to study and research in disciplines which align with ESF thematic priorities and key economic sectors for the region. This project increases the opportunity for people in the Highlands and Islands to extend their educational and professional qualifications to doctorate level.

The university is seeking to develop a collaborative research facility on the new Inverness Campus. A business case is being developed involving UHI and its academic partners, SRUC (Scotland Rural College, formerly Scottish Agricultural College) two NHS Highland GP practices and the Centre for Health Science in multi-disciplinary research.

#### Staff Development

The university continued to ensure staff development and capacity building, delivering the staff development programme established in 2009 to continue to embed scholarship and research across the partnership. Focused investment in staff development will continue to ensure the 'universitiness' of the student experience.

In June 2011 the university and its academic partners agreed to make a significant investment in a senior leadership development programme. The 21 participants for the first tranche of the programme were drawn from senior staff in both partners and the university executive office identified as having potential to be a member of the future leadership team.

The benefits of the programme include an opportunity to discuss, embed and deliver a number of institution-wide aspects of the new strategic plan and the outcomes of the operating model review, to refine and hone the leadership skills necessary by senior staff during a period of significant change, to build a network which will actively engage in a series of innovation projects and also help foster innovation across the institution. This will create of a cohort of role models and change agents who are working individually and collectively to increase the performance and sustainability of the institution. Feedback from participants has been excellent and it is intended to extend the programme to other cohorts of staff during 2012-13.

#### **Resources and Principal Risks**

The university's most significant source of income continues to be Scottish Funding Council (SFC) grants for teaching and research, which reduced from £28.9m to £25.8m over the year.

As with all publicly funded organisations, the university expects that funds will be more difficult to secure as a result of government efforts to reduce public sector borrowing and has continued to plan prudently on that basis. We welcome the ministerial guidance to the Scottish Funding Council for 2012-13 which is supportive of higher education and recognises the need for further development of UHI including additional degree level provision. As a new university we continue to be heavily dependent on public funding with well over 90% of our income being derived from SFC and grants from the European Union (EU) and Highlands and Islands Enterprise (HIE). The university is in a unique position in helping to regenerate the economy of the Highlands and Islands and its resultant geographic wider access provision creates a high cost of delivery across a sparse and socio-economically vulnerable population.

Whilst continuing to make a strong case to the Scottish Government for increased resources to help us build a university which has both academic and financial strength we are, in parallel, pursuing plans to diversify our income base to help secure long term financial sustainability.

The university continues to rely heavily on grant funding from HIE and the EU for investment projects as it has insufficient core funding for major developments. Over the past three years, the university has benefited from the first phase of EU funding through our Strategic Delivery Body (SDB) status. The second phase of this funding runs from 2011-2014 but will be significantly reduced from the earlier period. The focus of development in this second phase will be to progress our Curriculum for the 21<sup>st</sup> Century programme through our Educational Development Unit, further increase our research capacity and capability, in particular increasing our number of PhD students and developing research on the new Inverness Campus. The university recognises that funding from bodies such as HIE and EU will be much more restricted in the current financial climate and alternative mechanisms for investment require to be developed.

Research is an essential part of the university's portfolio but viability is challenging in an environment when research excellence is increasingly rewarded over "new" areas, research council grants have reduced and charitable grants are much more difficult to secure. At the same time, the university needs to develop its capability and capacity to secure research degree awarding powers. The university recognises that research activity carries significant risk to the organisation and seeks to mitigate these risks by working with our academic partners to optimise our position in the forthcoming Research Excellence Framework (REF) exercise, work collaboratively with other institutions and develop new sources of funding.

The university's use of significant EU and other external funds also carries a high compliance cost and risk, particularly where the deadlines for spend are short, grant conditions and eligibility vary from funder to funder and projects are capital-intensive and complex.

#### **Value for Money**

The University of the Highlands and Islands has continued to deliver its Value for Money Strategy, implementing actions identified from the 2010-12 zero based budgeting exercise, ongoing benchmarking to reduce costs and a number of initiatives to share services and costs across the partnership whilst improving efficiency.

#### **Review of Financial Activities**

UHI's income reduced by £5.7 million or 12% in the year. This reflects a reduction in SFC funding of £3.1m and reduction in other income of £2.6m, predominantly due to a reduction in project related Enterprise Agency grants.

Staff costs remained relatively constant rising by £0.2m over the year. Operating expenses reduced by £5.5m in the year (14%) reflecting project expenditure ceasing.

The outturn for the year ended 31<sup>st</sup> July 2012 was effectively a breakeven position with a small surplus of £146,000. This compares with a small surplus of £280,000 in the previous year and was achieved by a continued focus on reducing cost in line with reduced income.

As required by Generally Accepted Accounting Practice (GAAP), the university continues to implement Financial Reporting Standard 17 'Retirement Benefits' (FRS17). As a result the university is required to disclose a liability relating to current commitments of £6.3m (prior year £3.7m) on its balance sheet, reducing net assets to £0.9m (prior year £4.5m). The actuarial loss on the pension scheme in the year of £2.4m (prior year loss of £1m) is dealt with in the Statement of Total Recognised Gains and Losses (STRGL).

#### Payments to Suppliers

The University of the Highlands and Islands complies with the CBI Prompt Payment Code and has a policy of paying its suppliers at the end of the month following the month of invoice, or on the suppliers' terms, if earlier. The effect of the university's policy is that its trade creditors at the year-end (excluding academic partner balances and transactions) represent 15 days purchases (2011 - 2 days) which is 4.2% of purchases (2011 - 0.6%).

#### Constitution

The University of the Highlands and Islands (previously UHI Millennium Institute) is a company limited by guarantee, incorporated on 24<sup>th</sup> December 1993 and has been established under the Further and Higher Education Act 1992. It is an exempt charity for the purposes of the Charities and Trustee Investment (Scotland) Act 2005. Under the terms of the Fundable Bodies (University of the Highlands and Islands) Order 2011, which came into effect in March 2011, the University of the Highlands and Islands was designated as an institution eligible to receive support from funds administered by the Scottish Funding Council (prior to March 2011, UHI Millennium Institute was designated as an institution eligible to receive support from funds administered by the Scotlish Funding Council under the terms of the Designation of UHI Millennium Institute (Scotland) Order 2001).

#### Leadership

A new Director of Finance was appointed in September 2011 following the resignation of the previous post holder.

#### **Equal Opportunities and Widening Participation**

The University of the Highlands and Islands is particularly focused on improving access to higher education opportunities for people living in dispersed and sparsely populated areas of the Highlands and Islands. In 2005 UHI completed an equality charter, which provides the overarching ethos of promoting equality and diversity for the whole organisation. The Race, Disability and Gender Equality Duties are strong drivers to ensure that these values are mainstreamed into the policies and processes of the organisation, and the implementation of the action plans flowing from the equality duties is overseen by the Finance and General Purposes Committee. There is

#### **Equal Opportunities and Widening Participation (continued)**

now a group of senior managers from each of the academic partners who are taking forward the design, structure and implementation of a single equality framework, for the partnership. There is an established working group who undertake impact assessment of university policies, procedures and practices. The university has a programme of staff training, to cover all the strands of discrimination, which is compulsory for all staff, and subject to regular review and monitoring.

#### **Professional Advisors**

External auditors: Ernst & Young LLP
Bankers: Clydesdale Bank plc
Solicitors: Ledingham Chalmers

#### **Elections**

The company has elected to:

- (i) dispense with the laying of Accounts and Reports before the Company in general meeting in respect of the year ending 31 July 2003 and subsequent financial years.
- (ii) dispense with the holding of the Annual General Meeting for 2003 and subsequent years.
- (iii) dispense with the obligation to appoint Auditors annually.

#### **Company Secretary**

The Secretary to the University of the Highlands and Islands, Fiona M Larg, is also the Company Secretary.

Professor Matthew MacIver CBE Chairman Ness Walk INVERNESS IV3 5SQ

18 December 2012

Copy documents may be requested from the above address.

#### Corporate Governance and Internal Control for the year ended 31 July 2012

#### Introduction

The University Court is the governing body of the University of the Highlands and Islands, and governs in accordance with the Articles of Association of the University of the Highlands and Islands (formerly UHI Millennium Institute), as amended by resolutions dated 6 March 1997, 21 September 1998, 23 March 2001, 4 November 2003, 23 June 2005, 27 March 2007, 22 September 2009 and 15 February 2011 pursuant to Sections 4 and 381A of the Companies Act 1985. The University Court is committed to exhibiting best practice in all aspects of corporate governance. The Court is also the Board of Directors of the University of the Highlands and Islands. The Court conforms to the principles and practice set out in the Committee of University Chairmen (CUC) Guide for Members of Higher Education Governing Bodies in the UK and has included in its Articles of Association the seven principles of public life. In the opinion of the Court, the university complies with all the provisions of the UK Corporate Governance Code in so far as they relate to the Higher Education sector.

#### **Governance Structure**

The University Court is responsible for the strategic direction of the university, for the university's system of internal controls, approval of major developments and capital projects, health and safety, and human resources matters, and receives reports from senior managers on the operation of the day-to-day business of the university. The Court is required to meet at least three times per year and met 8 times in the period from August 2011 – July 2012.

There is a clear division of responsibility between the roles of the Chairman and the Principal and Vice Chancellor of the university. Under the Memorandum and Articles of Association the University Court delegates academic business to the Academic Council.

All University Court members have access to the Secretary to the university, who is the Clerk to the Court and Secretary to the Company. The Secretary is responsible to the Court for ensuring that the Court complies with the requirements of the Scottish Funding Council, relevant legislation and sectoral norms for governance processes and procedures.

#### **University Court – Membership**

During 2011-12 the Court consisted of the following persons.

	Period of Office	Date of Appointment	Date of Cessation	
Ex Officio				
Principal and Vice Chancellor of the university	N/A			James Fraser
President - Students' Association	N/A	01.07.12		Nathan Shields Katrina Paton

## University Court – Membership (continued)

		Date of Appointment	Date of Cessation	
Elected				
Two members of staff from amongst the Staff	3 years	19.12.09		Janet Hackel
Register of the university of whom one is a teaching member and one a non-teaching member		25.01.10		Fiona Skinner

Appointed				
7 Chairs of Boards of	3 years	19.12.09	19.06.12	Argyll: Wilma Campbell
Management of		19.06.12		Argyll: Andrew Campbell
Academic Partners		01.07.11		Inverness: A Garry Sutherland
		19.12.10	06.01.12	Orkney: John Eccles (deceased)
		30.04.12	12.07.12	Orkney: Euan Smith
		13.07.12		Orkney: Janice Annal
		19.12.09		Perth: Penny Brodie
		19.12.09		Sabhal Mor Ostaig: Aideen O'Malley
		10.05.10	31.12.11	Lews Castle College: Ken Kennedy
		01.01.12		Lews Castle College: Brian Chaplin
		22.03.11	20.04.11	Shetland: Andrew Hughson
		12.05.11	23.05.12	Shetland: Allan Wishart
		23.05.12		Shetland: Drew Ratter

Independent				
	,	05-11-03 05-11-03 05-11-03 05-11-03 05-11-03 28-09-04 28.04.09 01.10.09 15.12.09 11.01.12	08.08.11 18.11.11 22.02.12	Philip MacKenzie Lord Prosser Anne Clark Jean Urquhart Jack Watson Hugh Morison Matthew MacIver Eileen Mackay Norman Sharp William McKelvey Iain Scott
by Highlands & Islands Enterprise	(renewable)			Andrew Rogers Donald MacRae
3 members elected by Foundation	,	07.09.04 07.04.09 06.12.10		Thomas Prag Joe Moore Anton Edwards

Sponsor Universities			
	07-01-08	Alistair Mair	
	07-01-08	Kenneth Miller	
	20.12.10	Bruce Nelson	

#### **University Court – Membership (continued)**

Attendance at the University Court is recorded at each meeting. Generally inadequate attendance is dealt with by self-regulation in discussion with the Chair and Secretary of the Court. The Court reviews its performance by periodic external scrutiny from UHI's internal auditors and by periodic measurement against national guidelines.

#### **Sponsor Universities**

Under the arrangements set in place for UHI's process towards the receipt of university title and subsequently, research degree awarding powers, a contract was signed with the universities of Aberdeen, Edinburgh and Strathclyde, the "sponsor universities" setting out their role. As part of these arrangements the university's articles of association includes the three sponsor universities as members of the company and permits the three sponsor universities to appoint one director from each to the Court of the University of the Highlands and Islands.

#### **Committees of the University Court**

The Court exercises its role with the support of several committees. The Court approves the remits and memberships of the committees. The decisions and recommendations of these committees are formally reported to the Court. The Committees comprise the Finance and General Purposes Committee, the Audit Committee, the Health & Safety Committee, the Nominations Committee, the Remuneration Committee and the Fellowships Committee. The Equal Opportunities Committee was disbanded in December 2011. The Equal Opportunities Working Group now reports to the Finance & General Purposes Committee. The remit of each of these committees is set out below together with a list of Court members who are on the committees.

	Academic Partner Chairs Committee	Audit Committee	Equal Opportunities Committee	Finance & General Purposes Committee	Fellowships Committee	Foundation	Health & Safety Committee	Nominations Committee	Remuneration Committee	Title Management Group
Matthew MacIver – Chair	$\checkmark$			√	√	√		√	√	
James Fraser - Principal				√	√	√		√	√	<b>V</b>
Janice Annal	From 13.07.12									
Penny Brodie	√									
Andrew Campbell	From 19.06.12			From 04.09.12						
Wilma Campbell	Until 19.06.12									
Brian Chaplin	From 01.01.12									
Anne Clark		Until 18.11.11	Until 18.11.11			Until 18.11.11				
John H Eccles	Until 06.01.12									
Anton Edwards						√		From 04.10.11		

#### **Committees of the University Court (continued)**

	Academic Partner Chairs Committee	Audit Committee	Equal Opportunities Committee	Finance & General Purposes Committee	Fellowships Committee	Foundation	Health & Safety Committee	Nominations Committee	Remuneration Committee	Title Management Group
Kenneth Kennedy	Until 31.12.11									
Eileen Mackay				<b>V</b>						
Philip Mackenzie		Until 08.08.11								
Donald MacRae				From 30.08.11						
Alistair Mair										<b>√</b>
Kenneth Miller										<b>V</b>
Joe Moore						V				
Hugh Morison				<b>V</b>			V	V	V	
Bruce Nelson										<b>V</b>
Aideen O'Malley	√									
Thomas Prag		<b>V</b>				V				
William Prosser								V		
Drew Ratter	From 23.05.12									
Andy Rogers				<b>V</b>						
lain Scott		From 12.09.12								
Fiona Skinner								V		
Euan Smith	30.04.12 - 12.07.12									
A Garry Sutherland	√									
Jean Urquhart									Until 22.02.12	
Jack Watson	√			<b>V</b>	V	V			√	
Allan Wishart	Until 23.05.12			30.08.11- 23.05.12						

#### **Finance and General Purposes Committee**

The Finance and General Purposes Committee is chaired by the Vice Chair of the Court. The Committee meets on a regular basis (usually once every six weeks) to advise the Court on a range of financial and related matters, to oversee the system of financial control and administration, to

#### **Finance and General Purposes Committee (continued)**

recommend budgets, monitor progress against these, approves activities within its delegated authority from the Court and advises the Court on all employment industrial relations and personnel issues.

#### **Audit Committee**

The Audit Committee meets four times per annum and advises and reports to the Court on external and internal audit matters and keeps under review the effectiveness of the risk management, control and governance arrangements and in particular reviews the external auditor's management letter, the internal auditor's reports and management responses and the annual report of the internal auditor. The Chair of Audit Committee, Marlene Wood, is not a member of the University Court. There are two further co-opted members on the Audit Committee, Melvyn Cornish who has extensive experience of university governance and Professor Mac Johnston who has extensive experience of academic research. All three co-opted members provide a wide range of skills and expertise which is of great benefit to the committee in its deliberations.

#### **Health and Safety Committee**

The Health and Safety Committee is chaired by an independent member of the Court and comprises staff members from each academic partner and senior staff from the university's executive office. The committee seeks to assure the Court that the university operates within health and safety legislation in relation to both its staff and students, promotes best practice in health and safety across the partnership and reports to the Court on an annual basis.

#### **Nominations Committee**

The Nominations Committee is chaired by the Chair of the Court. The Committee meets on an "as required" basis to review the membership of the University Court, to seek new members when vacancies arise and to ensure that the committees of the Court are fully populated by members in line with their agreed remit and composition. In seeking new members of Court the Nominations Committee draws up a specification of the balance of skills and professional expertise which is deemed useful to the Court and seeks to implement the university's policies in respect of equality and diversity.

#### **Remuneration Committee**

The Remuneration Committee is chaired by the Chair of the Court. The Committee is entrusted with setting the salaries of senior staff and approving any changes thereto. Although the Principal and Vice Chancellor is a member of the Committee he is not involved in setting his own remuneration. The Committee also approves any general movements in staff salaries e.g. annual inflationary rises. In respect of the former task the Committee commissions external advice drawn both from the universities and college sector and elsewhere. In respect of the latter the Committee consider annual inflationary trends, national and local market forces and benchmarks including salary movements implemented by the university's academic partners.

#### **Fellowships Committee**

The Fellowships Committee is chaired by the Chair of Court and meets on an "as required" basis to recommend potential recipients of university fellowships.

#### **Foundation**

The Foundation, a body through which the people of the Highlands and Islands may influence and support the development of the University of the Highlands and Islands, is an important element in the constitution of the university. Foundation requires to be consulted on any proposal to amend the mission statement of the university and its approval is required for constitutional change and for changes to academic partner agreements.

The Foundation met on three occasions throughout the year to receive a report from the Principal and Vice Chancellor on the work of the university, to receive annually the audited accounts of UHI, to appoint members as required to the University Court and held a further extraordinary meeting in January 2012 to review the recommendations of the report on the UHI operating model.

The Foundation elected Garry Coutts as the Rector on 1st November 2010.

The Foundation may of its own accord discuss and declare an opinion on any other matter relating to the university and its resolution or opinion on any matter aforesaid shall be conveyed by the Principal and Vice Chancellor to the next meeting of the University Court.

#### **Title Management Group**

The Title Management Group was established to support and monitor the university's research activities to ensure the successful achievement of research degree awarding powers following the achievement of title last year. The group comprises representatives of the three universities who are sponsoring UHI to achieve research degree awarding powers, Aberdeen, Strathclyde and Edinburgh together with the University of the Highland and Islands Principal and Vice Chancellor and chair of the Research Committee.

#### **Executive Board**

The Executive Board comprises the Principal and Vice Chancellor *(ex officio)* and the Principal or Director of each of the university's academic partners.

Subject to the overall authority of the University Court (in respect of policy, strategy, and matters reserved to it), the personal responsibilities of the Principal and Vice Chancellor as a Director and the autonomy of the Academic Council in academic matters, the Executive Board is authorised to consider and determine any matter concerned with the planning, development and operation of the university.

The Executive Board ensures that there is a regular input into the strategy and operation of the university from the senior management of the academic partners.

The work of the Executive Board is supported by a number of practitioners' groups drawn from across academic partners and the university's executive office. These groups are consulted and invited to advise on areas such as finance, marketing, admissions, student records and human resources.

#### **Academic Council**

The Academic Council comprises the Principal and Vice Chancellor *(ex officio)*, the Principal or Director of each of the university's academic partners, the Deans of the university, President of the Students' Association, 12 members of academic staff, 4 students, 4 other members of staff, 4 members of academic staff from other universities and a member from each of the sponsor universities.

#### **Academic Council (continued)**

The Academic Council is responsible for issues relating to research, scholarship, teaching and courses of the university, the development of academic activities and the granting and conferring of degrees and other academic awards.

#### **Academic Partner Chairs Committee**

In addition to its standing committee structure, the University Court has established an Academic Partner Chairs Committee to improve engagement between the University Court and the individual boards of management of academic partners. The Committee was set up in May 2011 and will be reviewed in May 2013.

#### **Going Concern**

The company is required to adopt the accounting requirements of Financial Reporting Standard 17 'Retirement Benefits'. This has resulted in a pension liability of £6,276,000 at the balance sheet date. This represents the company's allocation of the deficit in the Highland Council Pension Fund at 31 July (see note 22). At 31 July 2012, the company had a surplus in its unrestricted fund but the volatility in the stock markets and actuarial assumptions cause large fluctuations in the pension scheme deficit which can move the company's unrestricted funds into deficit at any time. This deficit represents a long term liability to pay additional pension contributions in the future based on actuarial estimates and calculations. The company continues to be able to meet its liabilities as they fall due irrespective of the Financial Reporting Standard 17 accounting adjustments and the University Court is therefore of the opinion that the company is a going concern.

#### **Disclosure of information to Auditors**

The members of the University Court who were members at the time of approving the accounts are listed on pages 8 and 9. Having made enquiries of fellow University Court members and the university's auditors, each of these Court members confirms that:

- to the best of each Court member's knowledge and belief, there is no information relevant to the preparation of their report of which the university's auditors are unaware; and
- each Court member has taken all the steps a member might reasonably be expected to have taken to be aware of relevant audit information and to establish that the university's auditors are aware of that information.

Signed on behalf of the University

Professor Matthew MacIver CBE Chairman

James M Fraser Principal and Vice Chancellor

18 December 2012

#### Statement of the Responsibilities of the University Court for the year ended 31 July 2012

The Court of the University of the Highlands and Islands is responsible for preparing the Annual Report and Financial Statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

The Court of the University of the Highlands and Islands is required to present audited financial statements for each financial year. Within the terms and conditions of the Financial Memorandum agreed between the Scottish Funding Council and the University of the Highlands and Islands, the university, through its Principal and Vice Chancellor, is required to prepare financial statements for each financial year in accordance with the Statement of Recommended Practice – Accounting for Further and Higher Education Institutions – and which give a true and fair view of the state of affairs of the university and the result for that year.

In preparing the financial statements, the university is required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare financial statements on the going concern basis unless it is inappropriate to assume that the university will continue in operation.

The University of the Highlands and Islands is responsible for keeping proper accounting records, which disclose with reasonable accuracy, at any time, the financial position of the university. The university must ensure that the financial statements are prepared in accordance with the relevant legislation of the company and other relevant accounting standards. It is responsible for taking steps that are reasonably open to it to safeguard assets of the university and to prevent and detect fraud and other irregularities.

The University Court is responsible for ensuring that funds from the Scottish Funding Council are used only in accordance with the Financial Memorandum with the Council and any other conditions that the Council may from time to time prescribe. The University Court must ensure that there are appropriate financial and management controls in place to safeguard public and other funds and ensure they are used properly. In addition, the University Court is responsible for securing economical, efficient and effective management of the university's resources and expenditure, so that the benefits that should be derived from the application of public funds by the Council are not put at risk.

Signed on behalf of the University

Professor Matthew MacIver CBE Chairman

James M Fraser Principal and Vice Chancellor

18 December 2012

#### Statement on the System of Internal Control for the year ended 31 July 2012

It is the responsibility of the Director of Finance to ensure that an effective system of internal financial control is maintained and operated by the University of the Highlands and Islands. Such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable, and not absolute, assurance that assets are safeguarded, transactions authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected within a timely period.

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties, and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget which is reviewed and agreed by the University Court;
- regular reviews by the University Court of periodic and annual financial reports which indicate financial performance against forecasts;
- setting targets to measure financial and other performance;
- clearly defined capital investment control guidelines;
- the adoption of formal project management disciplines where appropriate.

The University of the Highlands and Islands has an internal audit process, which operates in accordance with the requirements of the Scottish Funding Council. The work of the internal audit function is informed by an analysis of the risks to which the university is exposed, and annual internal audit plans are based on this analysis. The analysis of risks and the internal audit plans are endorsed by the University Court on the recommendation of the Audit Committee. At least annually, the Internal Auditor provides the University Court with a report on internal audit activity in the university. The report includes the Internal Auditor's independent opinion on the adequacy and effectiveness of the university's system of internal control, including internal financial control.

There is a process for identifying, evaluating and managing the university's significant risks. This has been formalised in line with the internal control guidance for Directors contained in the UK Corporate Governance Code, June 2010, in so far as it applies to the higher education sector, and has taken due regard to the Turnbull Committee guidance on internal control as amended by the British Universities Finance Directors Group in its 2006 guidance. The risk management policy has been approved by the University Court and the high level risk register of the university is regularly reviewed by a Risk Review Group, the Finance and General Purposes Committee and approved by the University Court.

UHI's review of the effectiveness of the system of internal control is informed by a number of factors: (i) the work of the internal auditors; (ii) the Audit Committee which oversees the work of the internal auditors; (iii) the executive managers within the university who have responsibility for the development and maintenance of the internal control framework; and (iv) the work of the university's external auditors.

Signed on behalf of the University

Professor Matthew MacIver CBE Chairman

James M Fraser
Principal and Vice Chancellor

18 December 2012

# Independent Auditor's Report to the Court of the University of the Highlands and Islands for the year ended 31 July 2012

We have audited the financial statements of UHI for the year ended 31 July 2012 which comprise the Income and Expenditure Account, the Statement of Total Recognised Gains and Losses, the Balance Sheet, the Cash Flow Statement and the related notes 1 to 30. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the University Court, as a body, in accordance with our appointment under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Court those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the University Court as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of the University Court and auditors

As explained more fully in the University Court Responsibilities Statement set out on page 15, the Court are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Court; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report and Financial Statements to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 July 2012 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006,
- have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 (the 2005 Act) and regulation 14 of the Charities Accounts (Scotland) Regulations 2006 (the 2006 Regulations).

Independent Auditor's Report to the Court of the University of the Highlands and Islands (continued)

#### **Opinion on matters required by the Scottish Funding Council**

In our opinion the financial statements:

- have been prepared in accordance with the requirements of the Statement of Recommended Practice on Accounting in Further and Higher Education Institutions and the Institution's Memorandum of Association;
- funds from the Scottish Funding Council, grants and income for specific purposes and from other restricted funds administered by the Institution have, in all material respects, been applied only for the purposes for which they have been received; and
- income has in all material respects, been applied in accordance with the Institution's Memorandum of Association and, where appropriate, with the financial memorandum with the Scottish Funding Council.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the University Court's Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Peter Mearns (Senior statutory auditor) for and on behalf of Ernst & Young LLP, Statutory Auditor Inverness Date:

# University of the Highlands and Islands Income and Expenditure Account for the year ended 31 July 2012

	Notes	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Income		2000	
Funding Council Grants Tuition fees and education contracts Research grants and contracts Other income Endowment and investment income	2 3 4 5 6	25,751 8,423 2,909 6,109 7	28,854 7,325 3,952 8,770 4
Total income		43,199	48,905
Expenditure			
Staff costs Other operating expenses Interest payable Depreciation	7 9 10 13	7,868 33,567 22 1,596	7,665 39,065 4 1,891
Total expenditure		43,053	48,625
Surplus on continuing operations after depreciation of tangible fixed assets and disposal of assets and before tax	12	146	280
Taxation	11	-	-
Surplus on continuing operations after depreciation of assets, disposal of assets and tax and transfer from development reserve		146	280
•			

The income and expenditure account is in respect of continuing activities.

# University of the Highlands and Islands Statement of Total Recognised Gains and Losses for the year ended 31 July 2012

	Notes	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Surplus on continuing operations after depreciation of assets, disposal of assets and tax and transfer from development reserve	12	146	280
Actuarial loss on pension scheme	22	(2,358)	(1,016)
Total recognised losses relating to the year		(2,212)	(736)
Reconciliation			
Opening reserves	17	112	848
Total recognised losses for year		(2,212)	(736)
Closing reserves		(2,100)	112

## Balance Sheet as at 31 July 2012

	Notes	2012 £000	2011 £000
Fixed assets			
Tangible assets	13	5,276	6,797
Current assets			
Debtors Cash at bank and in hand Student support funds account	14	3,254 4,269 124 7,647	2,449 4,203 237 6,889
Creditors: amounts falling due within one year	15	(5,727)	(5,481)
Net current assets	-	1,920	1,408
Total assets less current liabilities		7,196	8,205
Creditors: amounts falling due after one year		-	-
NET ASSETS EXCLUDING PENSION LIABILITY Pension Liability NET ASSETS INCLUDING PENSION LIABILITY	22 -	<b>7,196</b> (6,276) <b>920</b>	<b>8,205</b> (3,737) <b>4,468</b>
Deferred capital grants	16	3,020	4,356
General reserve excluding pension scheme adjustments Pension reserve Development reserve Total reserves	17 22 17	4,176 (6,276) - (2,100)	3,779 (3,737) 70 <b>112</b>
TOTAL	- -	920	4,468

The financial statements on pages 19 to 42 were approved by the University Court on 18 December 2012 and were signed on its behalf by: -

Professor Matthew MacIver CBE Chairman James M Fraser Principal and Vice Chancellor

# University of the Highlands and Islands Cash Flow Statement for the year ended 31 July 2012

	Notes	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Cash inflow from operating activities	18	15	1,533
Returns on investments and servicing of finance	6,19	7	4
Capital expenditure and financial investment	20	(69)	(89)
(Decrease) / increase in cash in the year		(47)	1,448
Reconciliation of net cash flow to movement in net Funds			
(Decrease) / increase in cash in the year		(47)	1,448
Movement in net funds in the year  Net funds at 1 August		(47) 4,440	1,448
Net funds at 31 July	21	4,393	4,440
Net fullus at or only	۷1	4,333	<del></del>

#### Notes to the Financial Statements for the year ended 31 July 2012

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

#### 1. Principal Accounting Policies

#### Basis of preparation

These financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP): Accounting for Further and Higher Education 2007 and in accordance with applicable Accounting Standards.

#### Going concern

The company is required to adopt the accounting requirements of Financial Reporting Standard 17 'Retirement Benefits'. This has resulted in a pension liability of £6,276,000 at the balance sheet date. This represents the company's allocation of the deficit in the Highland Council Pension Fund at 31 July (see note 22). At 31 July 2012, the company had a surplus in its unrestricted fund but the volatility in the stock markets and actuarial assumptions cause large fluctuations in the pension scheme deficit which can move the company's unrestricted funds into deficit at any time. This deficit represents a long term liability to pay additional pension contributions in the future based on actuarial estimates and calculations. The company continues to be able to meet its liabilities as they fall due irrespective of the Financial Reporting Standard 17 accounting adjustments and the University Court is therefore of the opinion that the company is a going concern.

#### Basis of accounting

The financial statements are prepared in accordance with the historical cost convention.

#### Basis of consolidation

The university had no subsidiary undertakings during the period.

#### Recognition of income

Income from grants, contracts and other services rendered, including research grants and contracts, is included to the extent of the completion of the contract or service concerned. All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned.

Recurrent grants from the Funding Council are recognised in the period in which they are recoverable.

Non-recurrent grants from the Funding Council, or other bodies, received in respect of the acquisition or construction of fixed assets are treated as deferred capital grants and amortised in line with depreciation over the life of the assets.

Income from tuition fees is recognised in the period for which it is received and includes all fees chargeable to students.

#### Pension schemes

The two principal pension schemes for staff are the Local Government Pension Scheme (LGPS) and the Universities' Superannuation Scheme (USS).

The LGPS is a defined benefit scheme and has been fully disclosed under FRS17 regulations in the accounts and notes.

On the advice of an independent qualified actuary, contribution payments are made to the plan to ensure that the plan's assets are sufficient to cover future liabilities. Pension plan assets are measured using market values.

#### **Notes to the Financial Statements (continued)**

#### Pension Schemes (continued)

Pension plan liabilities are measured using the projected unit method and discounted by the yield available on long-dated, high quality corporate bonds. Any increase in the present value of the liabilities of the defined benefit pension plan expected to arise from employee service in the period is charged against operating surplus. The expected return on the plan's assets and the increase during the period in the present value of the plan's liabilities arising from the passage of time are included in income and expenditure. Actuarial gains and losses are recognised in the statement of total recognised gains and losses.

The USS Scheme is a defined benefit scheme which is contracted out of the State Second Pension (S2P). The assets of the scheme are held in a separate trustee-administered fund. Because of the mutual nature of the scheme, the scheme's assets are not hypothecated to individual institutions and a scheme-wide contribution rate is set. The university is therefore exposed to actuarial risks associated with other institutions' employees and is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis, and therefore, as required by FRS17 "Retirement Benefits" accounts for the scheme as if it were a defined contribution scheme. As a result, the amount charged to the income and expenditure account represents the contributions payable to the scheme in respect of the accounting period.

#### Tangible fixed assets

Land and Buildings

Land, where it can be separately identified and valued, is not depreciated.

Buildings and land which cannot be separately valued are depreciated over their useful economic life on a straight-line basis over 50 years.

Where buildings are acquired with the aid of specific grants, they are capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred capital grant account and released to the income and expenditure account over the expected useful economic life of the related building.

Leasehold improvements costing more than £5,000 are capitalised and depreciated over the term of the lease. Where they have been acquired with the aid of specific grants, the related grant is credited to a deferred capital grant account and released to the income and expenditure account over its expected useful economic life.

#### Equipment

Equipment costing less than £1,000 per individual item is written off to the income and expenditure account in the period of acquisition. Computer equipment and research equipment costing between £1,000 and £5,000 is capitalised, but written off in the year of purchase. All other equipment is capitalised at cost.

Assets are depreciated over their useful economic life as follows:

Computer equipment costing more than £5,000 - 33.3% per annum Research equipment costing more than £5,000 - 20% per annum Furniture and fittings - 20% per annum

Where equipment is acquired with the aid of specific grants, it is capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred capital grant account and released to the income and expenditure account over the expected useful economic life of the related equipment.

Celtica and Theological Collections are not depreciated, as the university is required to maintain the collection in such condition that its value is not impaired over life.

**Notes to the Financial Statements (continued)** 

#### Leased assets

Operating Leases.

Costs in respect of operating leases are charged on a straight-line basis over the lease term.

#### Foreign currency translation

Foreign currency transactions are translated at the exchange rate ruling on the date the transactions occurred. Where income is received on behalf of European project partners and passed on with no translation to sterling, both income and expenditure are translated using the original exchange rate. At the balance sheet date, monetary assets and liabilities are translated using the closing exchange rate.

#### **Taxation**

The University is a charity within the meaning of the Charities and Trustee investment (Scotland) Act 2005 and as such is a charity within the meaning of Para 1 of Schedule 6 to the Finance Act 2010 and is recorded on the index of charities maintained by the Office of the Scottish Charity Regulator (charity no. SC022228).

Accordingly, the University is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the corporation Tax act 2010 (cTa 2010) (formerly enacted in Section 505 of the Income and Corporation Taxes act 1988 (ICTA)) or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes.

The university receives no similar exemption in respect of Value Added Tax (VAT). Irrecoverable VAT on inputs is included in the cost of such inputs. Any irrecoverable VAT allocated to tangible fixed assets is included in their cost.

#### **Provisions**

Provisions are recognised when the university has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

#### 2. Funding Council Grants

	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
SFC recurrent grant (including fee waiver)	19,096	21,125
SFC recurrent research grant	2,599	2,794
SFC non-recurrent research grant	744	680
CIF grants	1,620	1,887
Release of deferred capital grants	664	705
Other SFC grants	1,028	1,663
	25,751	28,854

The release of deferred capital grants for 2011 has been restated to include capital grant release of Department for Innovation, Universities and Skills (DIUS) funds and Learning and Teaching Infrastructure Fund (LTIF). This was previously classed under deferred capital grant release within other income (note 5).

3. Tuition Fees and Education Contracts		
	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Scotland and EU Fees Rest of UK (old fee rates) Rest of UK (new fee rates)	6,273 158 13	5,941 - -
Non-EU fees Non-credit bearing course fees Education contracts Other contracts	1,898 - 73 8	1,288 - 84 12
	8,423	7,325
4. Research Grants and Contracts	Year ended	Year ended
	31 July 2012 £000	31 July 2011 £000
Research Councils and charities Industry and commerce Governmental EU Other	324 114 577 1,321 573 <b>2,909</b>	229 37 696 2,362 628
5. Other Income	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Other income generating activities EU grant income Enterprise agency grants Other grant income Other income Deferred capital grant release	532 3,154 1,005 64 676 678	519 2,815 3,957 147 441 891

Deferred capital grant release for 2011 has been restated to exclude the capital grant release of Department for Innovation, Universities and Skills (DIUS) funds and Learning and Teaching Infrastructure Fund (LTIF). This has now been classed under Funding Council release of deferred capital grant release (note 2)

#### 6 Endowment and Investment Income

o. Lindowinent and investment income	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Other interest receivable	7	4
	7	4

### **Notes to the Financial Statements (continued)**

#### 7. Staff Costs

The average monthly number of persons (including senior post-holders) employed by the university during the year, expressed as full-time equivalents, was:

	Year ended 31 July 2012	Year ended 31 July 2011
	Number	Number
Administration and central services Research grants and contracts Academic/teaching departments Academic services	110 21 22 35	118 20 16 34
	188	188
	Year ended 31 July 2012	Year ended 31 July 2011
Analysed as:		
Staff on permanent contracts Staff on short-term and temporary contracts	153 35	147 41
	188	188

Most teaching staff are employed and paid by the university's academic partners and are therefore not included in the numbers above.

Staff costs for the above persons:	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Wages and salaries	6,318	6,207
Social security costs	513	487
Other pension costs - contributions	878	856
- current service cost in excess of contributions	159	74
- curtailments	-	41
	7,868	7,665
Administration and central services	4,396	4,553
Research grants and contracts	892	893
Academic/teaching departments	2,580	2,219
	7,868	7,665

#### 8. Senior Post-holders' Emoluments

The number of staff, including senior post-holders and the Principal and Vice Chancellor, who received emoluments in the following ranges, excluding employers pension and employers national insurance contributions was:

	Year ended 31 July 2012 Number	Year ended 31 July 2011 Number
£ 70,001 to £ 80,000	3	1
£ 80,001 to £ 90,000	-	1
£ 90,001 to £100,000	1	-
£100,101 to £110,000	-	-
£110,001 to £120,000	-	-
£140,001 to £150,000	-	1
£150,001 to £160,000	-	-
£160,001 to £170,000	-	-
£170,001 to £180,000	-	-
£180,001 to £190,000	1	-
	5	3

The emoluments payable to the Principal and Vice Chancellor (who is also the highest paid senior post-holder) were:

	Year Ended 31 July 2012 £000	Year Ended 31 July 2011 £000
Salary Benefits in kind	185 5 190	155 4 159
Pension contributions	37	37

The pension contributions in respect of the Principal and Vice Chancellor and senior post-holders are in respect of employer's contributions to the Local Government Pension Scheme/Universities' Superannuation Scheme and are paid at the same rate as for other employees.

The members of the university, other than the Principal and Vice Chancellor and the staff member above, did not receive any payment from the university other than the reimbursement of travel and subsistence expenses incurred in the course of their duties.

#### 9. Other Operating Expenses

	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Academic departments	21,913	20,464
Academic services	1,326	2,678
Administration and central services	2,694	7,637
Premises	784	841
Research grants and contracts	5,907	6,550
Agency staff	111	148
Other	832	747
	33,567	39,065

#### 9. Other Operating Expenses (continued)

Other operating expenses include:	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
External auditors remuneration in respect of external audit services	30	30
External auditors remuneration in respect of other services	14	33
Internal auditors remuneration in respect of internal audit services	15	7
Hire of plant and machinery – operating leases	15	6
Hire of other assets – operating leases	369	393
10. Pension Scheme Net Expected Return on Assets	Voor onded	Voor onded
10. I cholon concine Not Expedica Netam on Addete	Year ended	Year ended
	31 July	31 July
	2012	2011
	£000	£000
Expected return on pension scheme assets	838	682
Interest on pension liabilities	(860)	(686)
Net return	(22)	(4)

#### 11. Taxation

The University is a charity within the meaning of the charities and Trustee investment (Scotland) act 2005 and as such is a charity within the meaning of Para 1 of Schedule 6 to the finance act 2010 and is recorded on the index of charities maintained by the Office of the Scotlish charity Regulator (charity no. SCO22228).

The University is potentially exempt from taxation in respect of income or capital gains received within categories covered by sections 478-488 of the Corporation Tax Act 2010 (CTA 2010) (formerly enacted in Section 505 of the Income and Corporation Taxes Act 1988 (ICTA)) or Section 256 of the Taxation of Chargeable Gains act 1992 to the extent that such income or gains are applied to exclusively charitable purposes.

#### 12. Surplus on Continuing Operations for the Year

The surplus on continuing operations for the year is made up as follows:

	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
University's surplus for the year	146	280
	146	280

### 13. Tangible Fixed Assets

	Land & Buildings	Leasehold Improvements	Celtica& Theological Collections	Video- conference Equipment	Computer Equipment	Research Equipment	Office Equipment	Total
	£000		2000	£000	£000	£000	£000	£000
Cost As at 1 August 2011	4,658	469	82	4,400	5,785	1,433	271	17,098
Additions	-	-	-	-	64	3	8	75
Reclassification				(8)	4	(5)		(9)
As at 31 July 2012	4,658	469	82	4,392	5,853	1,431	279	17,164
Depreciation As at 1 August 2011	638	70	-	3,440	5,238	707	208	10,301
Charge for year	93	31	-	835	399	214	24	1,596
Reclassification	8	_	_	17	4	(38)	_	(9)
As at 31 July 2012	739	101	-	4,292	5,641	883	232	11,888
Net Book Value								
As at 31 July 2012	3,919	368	82	100	212	548	47	5,276
As at 1 August 2011	4,020	399	82	960	547	726	63	6,797
Financed by: capital grant	1,832	344	82	100	120	512	30	3,020
Other Net Book Value	2,087	24	-	-	92	36	17	2,256
At 31 July 2012	3,919	368	82	100	212	548	47	5,276

#### 14. Debtors: Amounts Falling Due Within One Year

	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Trade debtors Amounts due from Academic Partners and Sponsoring Universities	327 82	231 114
Prepayments and accrued income	2,845	2,104
	3,254	2,449
15. Creditors: Amounts Falling Due Within One Year		
	Year ended	Year ended
	31 July	31 July
	2012	2011
	£000	£000
Payments received in advance	2,384	3.021

445

349 2,422

127

5,727

91

25

2,114

5,481

230

The BACS facility and credit card limits are secured by the Clydesdale Bank who holds a ranking agreement for £1,200,000 plus 12 months interest and charges.

#### 16. Deferred Capital Grants

Other taxation and social security

Bursaries and Other Student Support Funds

Trade creditors

10. Deletted Capital Grants	Funding	Other	Total
	Council £000	2000	£000
At 1 August 2011	932	3,424	4,356
Cash received and assets donated: Land & buildings			-
Equipment	-	6	6
Released to income and expenditure account:			
Land and buildings	(3)	(70)	(73)
Equipment	(661)	(608)	(1,269)
	268	2,752	3,020
At 31 July 2012			
Land and buildings	-	2,176	2,176
Equipment	268	576	844
	268	2,752	3,020

## Notes to the Financial Statements (continued)

#### 17. Movement on Reserves

Income and Expenditure Account Reserve	General Reserve £000	Development Reserve £000	Pension Reserve £000	Total £000
At 1 August 2011	3,779	70	(3,737)	112
Surplus on continuing operations for the year to 31 July 2012	146	-	-	146
Pension scheme loss for the year ended 31 July 2012	181	-	(181)	-
Transfer from development reserve to general reserve	70	(70)	-	-
Actuarial loss on pension scheme		-	(2,358)	(2,358)
At 31 July 2012	4,176		(6,276)	(2,100)

### 18. Reconciliation of Operating Surplus to Net Cash Inflow from Operating Activities

	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Surplus on continuing operations after depreciation of assets at valuation Depreciation (note 13) FRS 17 pension adjustment Deferred capital grants released to income (note 16) (Increase) / decrease in debtors Increase / (decrease) in creditors Interest receivable (note 6)	146 1,596 181 (1,342) (805) 246 (7)	280 1,891 119 (1,597) 5,164 (4,320) (4)
Net cash inflow from operating activities	15	1,533
19. Returns on Investments and Servicing of Finance	Year Ended 31 July 2012 £000	Year Ended 31 July 2011 £000
Other interest received	7	4
Net cash inflow from returns on investment and servicing of finance	7	4

#### 20. Capital Expenditure and Financial Investment

20. Suprial Exponentare and I mandial investment	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Purchase of tangible fixed assets	(75)	(1,070)
Deferred capital grants received	6	981
Net cash outflow from capital expenditure and financial investment	(69)	(89)

#### 21. Analysis of Changes in Net Funds

	At 1 August 2011 £000	Cashflows £000	Other changes £000	At 31 July 2012 £000
Cash at bank and in hand	4,440	(47)	-	4,393
Total	4,440	(47)		4,393

#### 22. Pension and Similar Obligations

The university's employees belong to two principal pension schemes, the Local Government Pension Scheme (LGPS) and the Universities Superannuation Scheme (USS). The LGPS is administered by the Highland Council Pension Fund (HCPF).

#### **Local Government Pension Scheme**

The Highland Councils LGPS is a funded defined benefit scheme, with the assets held in separate trustee administered funds. The total contribution made for the year ended 31 July 2012 was £1,076,000 of which employers' contributions totalled £733,000 and employees' contributions totalled £343,000.

The following information is based upon pension expense calculation as at 31 July 2012.

#### Valuation Method

As required under FRS 17, the projected unit method of valuation has been used to calculate the service cost.

#### Demographic/Statistical Assumptions for the Scheme

A set of demographic assumptions has been adopted which is consistent with those used for the formal funding valuation as at 31 March 2011. The post retirement mortality tables adopted were the 110% S1PA tables allowing for CMI projections with a long term rate of 1% per annum. The assumed life expectations from age 65 are:

Life expectancy from age 65 (years)	31 July 2012	31 July 2011
Retiring Today: Males Females	21.3 23.5	18.9 21.9
Retiring in 20 years: Males Females	22.6 25.1	19.9 23.0

#### Financial Assumptions for the Scheme

Assumptions as at	31 July 2012	31 July 2011	31 July 2010
	% p.a. Real	% p.a. Real	% p.a. Real
DDI lassassas	0.00/	0.50/	0.00/
RPI Increases	2.6% -	3.5% -	3.2% -
CPI Increases	1.8% -0.8%	2.7% -0.8%	2.7% -0.5%
Salary Increases	3.6% 1.0%	4.5% 1.0%	4.2% 1.0%
Pension Increases	1.8% -0.8%	2.7% -0.8%	2.7% -0.5%
Discount Rate	3.9% 1.3%	5.3% 1.7%	5.4% 2.1%

These assumptions are set with reference to market conditions at 31 July 2012. The discount rate is the yield on the iBoxx AA rated over 15 year corporate bond index as at this date which has been chosen to meet the requirements of FRS17. The Retail Price Index (RPI) increase assumption is set based on the difference between conventional gilt yields and index-linked gilt yields at the accounting date using data published by the Bank of England.

#### **Expected Return on Assets for the Scheme**

The expected return on assets is based on the long-term future expected investment return for each asset class at the beginning of the period (i.e. as at 1 August 2011 for the year to 31 July 2012). The return on gilts and other bonds are assumed to be the gilt yield and corporate bond yield (with an adjustment to reflect default risk) respectively at the relevant date. The return on equities and property is then assumed to be a margin above gilt yields.

The following expected returns have been adopted:

Asset class	Expected return at:		
	1 August 2012	1 August 2011	1 August 2010
	% p.a.	% p.a.	% p.a.
Equities	5.6%	7.0%	7.3%
Gilts	2.8%	4.0%	4.3%
Other Bonds	3.9%	5.3%	5.4%
Property	3.8%	5.0%	5.3%
Cash	3.0%	3.0%	3.0%
Expected return on			
assets	5.0%	6.5%	6.8%

#### UHI share of the amounts for the current and previous four years:

	<b>31 July</b> <b>2012</b> £000	<b>31 July</b> <b>2011</b> £000	31 July 2010 £000	31 July 2009 £000	<b>31 July</b> <b>2008</b> £000
Defined benefit obligation Scheme assets Deficit	(20,212) 13,936 <b>(6,276)</b>	(15,298) 11,561 (3,737)	(12,132) 9,530 (2,602)	(10,308) 7,607 (2,701)	(7,615) 6,959 <b>(656)</b>
Experience adjustment on					
scheme assets	350	253	184	(827)	(1,162)
Percent of assets	2.5%	2.2%	1.9	-1Ò.9%	-16.7%
Experience adjustment on					
scheme liabilities	(1,090)	-	-	(996)	-
Percent of liabilities	-5.4%	-	-	-9.7%	-
Cumulative actuarial gains and losses	(5,458)	(3,100)	(2,084)	(1,736)	308

UHI net pension assets as at	Year Ended 31 July 2012 £000	Year Ended 31 July 2011 £000	Year Ended 31 July 2010 £000
Fair value of scheme assets Present value of funded obligation	13,936 (20,212)	11,561 (15,298)	9,530 (12,132)
Deficit	(6,276)	(3,737)	(2,602)
Net liability in Balance Sheet	(6,276)	(3,737)	(2,602)
Analysis of the amount charged to UHI income and expenditure account		Year Ended 31 July 2012 £000	Year Ended 31 July 2011 £000
Current service cost Interest on obligation Expected return on scheme assets Losses on curtailments and settlements		892 860 (838)	834 686 (682) 41
Total		914	879
Actual return on scheme assets		427	936
Amount recognised in the UHI statement of total recolosses (STRGL)	ognised gains and		
Actual return less expected return on pension scheme asse	ets	(412)	253
Experience gains and losses Change in assumptions underlying the present value of the	e scheme liabilities	(328) (1,618)	(1,269)
Actuarial (loss) recognised in STRGL		(2,358)	(1,016)
Sensitivity analysis to UHI obligations and service costs	€000	2000	£000
Adjustment to discount rate Present value of total obligation Projected service cost	+0.1% 19,606 1,029	0.0% 20,212 1,075	-0.1% 20,837 1,123
Adjustment to mortality rating assumption Present value of total obligation Projected service cost	+1 year 19,469 1,024	None 20,212 1,075	-1 Year 20,962 1,127

# Asset and benefit obligation reconciliation for the year to 31 July 2012 UHI share of the LGPS

Reconciliation of opening and closing balances of the present value of the defined benefit obligation	Year Ended 31 July 2012 £000	Year Ended 31 July 2011 £000
Opening defined benefit obligation Service cost Interest cost Actuarial losses Losses on curtailments	15,298 892 860 2,708	12,132 834 686 1,269 41
Estimated benefits paid (net of transfers in) Contributions by scheme participants	111 343	(15) 351
Closing defined benefit obligation	20,212	15,298
Reconciliation of opening and closing balances of the fair value of scheme assets	Year Ended 31 July 2012 £000	Year Ended 31 July 2011 £000
Opening fair value of scheme assets Expected return on scheme assets Actuarial gains Contributions by employer including unfunded benefits Contributions by scheme participants Estimated benefits paid (net of transfers in)	11,561 838 350 733 343 111	9,530 682 253 760 351 (15)
Fair value of scheme assets at end of the year	13,936	11,561
Reconciliation of opening and closing deficit	Year Ended 31 July 2012 £000	Year Ended 31 July 2011 £000
Deficit at beginning of year Current service cost Employer contributions Other finance income Settlements/curtailments Actuarial loss	(3,737) (892) 733 (22) - (2,358)	(2,602) (834) 760 (4) (41) (1,016)
Deficit at end of the year	(6,276)	(3,737)

# Projected pension expense for the year to 31 July 2013 UHI share of the LGPS

Projections for Year to 31 July 2013	Year to 31 July 2013 £000
Service cost Interest cost Return on assets	1,075 818 (727)
Total	1,166
Employer contributions	732

Note that these figures exclude the capitalised cost of any early retirements or augmentations which may occur after 31 July 2012. These projections are based on the assumptions as at 31 July 2012.

#### **Universities Superannuation Scheme**

The institution participates in the Universities Superannuation Scheme (USS), a defined benefit scheme which is contracted out of the State Second Pension (S2P). The assets of the scheme are held in a separate fund administered by the trustee, Universities Superannuation Scheme Limited.

The appointment of directors to the board of the trustee is determined by the trustee company's Articles of Association. Four of the directors are appointed by Universities UK; three are appointed by the University and College Union, of whom at least one must be a USS pensioner member; and a minimum of two and a maximum of four are co-opted directors appointed by the board. Under the scheme trust deed and rules, the employer contribution rate is determined by the trustee, acting on actuarial advice.

The latest triennial valuation of the scheme was at 31 March 2011. This was the second valuation for USS under the scheme-specific funding regime introduced by the Pensions Act 2004, which requires schemes to adopt a statutory funding objective, which is to have sufficient and appropriate assets to cover their technical provisions. The actuary also carries out regular reviews of the funding levels. In particular, he carries out a review of the funding level each year between triennial valuations and details of his estimate of the funding level at 31 March 2012 are also included in this note.

The triennial valuation was carried out using the projected unit method. The assumptions which have the most significant effect on the result of the valuation are those relating to the rate of return on investments (i.e. the valuation rate of interest), the rates of increase in salary and pensions and the assumed rates of mortality. The financial assumptions were derived from market yields prevailing at the valuation date. An "inflation risk premium" adjustment was also included by deducting 0.3% from the market-implied inflation on account of the historically high level of inflation implied by government bonds (particularly when compared to the Bank of England's target of 2% for CPI which corresponds broadly to 2.75% for RPI per annum).

To calculate the technical provisions, it was assumed that the valuation rate of interest would be 6.1% per annum, salary increases would be 4.4% per annum (with short-term general pay growth at 3.65% per annum and an additional allowance for increases in salaries due to age and promotion reflecting historic scheme experience, with a further cautionary reserve on top for past service liabilities) and pensions would increase by 3.4% per annum for 3 years following the valuation then 2.6% per annum thereafter.

Standard mortality tables were used as follows:

Male members' mortality S1NA ["light"] YoB tables – no age rating S1NA ["light"] YoB tables – rated down 1 year

Use of these mortality tables reasonably reflects the actual USS experience but also provides an element of conservatism to allow for further improvements in mortality rates the CMI 2009 projections with a 1.25% pa long term rate were also adopted. The assumed life expectations on retirement at age 65 are:

Males (females) currently aged 65 23.7 (25.6) years Males (females) currently aged 45 25.5 (27.6) years

At the valuation date, the value of the assets of the scheme was £32,433.5 million and the value of the scheme's technical provisions was £35,343.7 million indicating a shortfall of £2,910.2 million. The assets therefore were sufficient to cover 92% of the benefits which had accrued to members after allowing for expected future increases in earnings.

The actuary also valued the scheme on a number of other bases as at the valuation date. On the scheme's historic gilts basis, using a valuation rate of interest in respect of past service liabilities of 4.4% per annum (the expected return on gilts), the funding level was approximately 68%. Under the Pension Protection Fund regulations introduced by the Pensions Act 2004 the Scheme was 93% funded; on a buy-out basis (i.e. assuming the Scheme had discontinued on the valuation date) the assets would have been approximately 57% of the amount necessary to secure all the USS benefits with an insurance company; and using the FRS17 formula as if USS was a single employer scheme, using an AA bond discounted rate of 5.5% per annum based on spot yields, the actuary estimated that the funding level at 31 March 2011 was 82%.

As part of this valuation, the trustees have determined, after consultation with the employers, a recovery plan to pay off the shortfall by 31 March 2021. The next formal triennial actuarial valuation is as at 31 March 2014. If experience up to that date is in line with the assumptions made for this current actuarial valuation and contributions are paid at the determined rates or amounts, the shortfall at 31 March 2014 is estimated to be £2.2 billion, equivalent to a funding level of 95%. The contribution rate will be reviewed as part of each valuation and may be reviewed more frequently.

The technical provisions relate essentially to past service liabilities and funding levels, but it is also necessary to assess the ongoing cost of newly accruing benefits. The cost of future accrual was calculated using the same assumptions as those used to calculate the technical provisions but the allowance for promotional salary increase was not as high. Analysis has shown very variable levels of growth over and above general pay increases in recent years, and the salary growth assumption built into the cost of future accrual is based on more stable, historic, salary experience. However, when calculating the past service liabilities of the scheme, a cautionary reserve has been included, in addition, on account of the variability mentioned above.

As at the valuation date the Scheme was still a fully Final Salary Scheme for future accruals and the prevailing employer contribution rate was 16% of salaries.

Following UK Government legislation, from 2011 statutory pension increases or revaluations are based on the Consumer Prices Index measure of price inflation. Historically these increases had been based on the Retail Prices Index measure of price inflation.

Since the previous valuation as at 31 March 2008 there have been a number of changes to the benefits provided by the scheme although these became effective from October 2011. These include:

#### New Entrants

Other than in specific, limited circumstances, new entrants are now provided on a Career Revalued Benefits (CRB) basis rather than a Final Salary (FS) basis.

#### Normal pension age

The normal pension age was increased for future service and new entrants, to age 65.

#### Flexible Retirement

Flexible retirement options were introduced.

#### Member contributions increased

Contributions were uplifted to 7.5% p.a. and 6.5% p.a. for FS Section members and CRB Sections members respectively.

#### Cost sharing

If the total contribution level exceeds 23.5% of salaries per annum, the employers will pay 65% of the excess over 23.5% and members would pay the remaining 35% to the fund as additional contributions.

#### Pension increase cap

For service derived after 30 September 2011, USS will match increase in official pensions for the first 5%. If official pensions increase by more than 5% then USS will pay half of the difference up to a maximum increase of 10%.

Since 31 March 2011 global investment markets have continued to fluctuate and following its peak in September 2011 inflation has declined rapidly towards the year end, although the market's assessment of inflation has remained reasonable constant. The actuary has estimated that the funding level as at 31 March 2012 under the scheme specific funding regime had fallen from 92% to 77%. This estimate is based on the results from the valuation at 31 March 2011 allowing primarily for investment returns and changes to market conditions. These are sighted as the two most significant factors affecting the funding positions which have been taken into account for the 31 March 2012 estimation.

On the FRS17 basis, using an AA bond discount rate of 4.9% per annum based on spot yields, the actuary calculated that the funding level at 31 March 2012 was 74%. An estimate of the funding level measured on a historic gilts basis at that date was approximately 56%.

Surpluses or deficits which arise at future valuations may impact on the institution's future contribution commitment. A deficit may require additional funding in the form of higher contribution requirements, where a surplus could, perhaps, be used to similarly reduce contribution requirements. The sensitivities regarding the principal assumptions used to measure the scheme liabilities on a technical provisions basis as at the date of the last triennial actuarial valuation are set out below:

Assumption	Change in assumption Impact on shortfall	
Investment return	Decrease by 0.25%	Increase by £1.6 billion
The gap between RPI and CPI	Decrease by 0.25%	Increase by £1 billion
Rate of salary growth	Increase by 0.25%	Increase by £0.6 billion
Members live longer than assumed	1 year longer	Increase by £0.8 billion
Equity markets in isolation	Fall by 25%	Increase by £4.6 billion

USS is a "last man standing" scheme so that in the event of the insolvency of any of the participating employers in USS, the amount of any pension funding shortfall (which cannot otherwise be recovered) in respect of that employer will be spread across the remaining participant employers and reflected in the next actuarial valuation of the scheme.

The trustees believe that over the long-term equity investment and investment in selected alternative asset classes will provide superior returns to other investment classes. The management structure and targets set are designed to give the fund a major exposure to equities through portfolios that are diversified both geographically and by sector. The trustee recognises that it would be theoretically possible to select investments producing income flows broadly similar to the estimated liability cash flows. However, in order to meet the long-term funding objective within a level of contributions that it considers the employers would be willing to make, the trustee needs to take on a degree of investment risk relative to the liabilities. This taking of investment risk seeks to target a greater return than the matching assets would provide whilst maintaining a prudent approach to meeting the fund's liabilities. Before deciding what degree of investment risk to take relative to the liabilities, the trustee receives advice from its internal investment team, its investment consultant and the scheme actuary, and considers the views of the employers. The positive cash flow of the scheme means that it is not necessary to realise investments to meet liabilities.

#### **Notes to the Financial Statements (continued)**

#### 22. Pension and Similar Obligations (continued)

The trustee believes that this, together with the ongoing flow of new entrants into the scheme and the strength of covenant of the employers enables it to take a long-term view of its investments. Short-term volatility of returns can be tolerated and need not feed through directly to the contribution rate although the trustee is mindful of the desirability of keeping the funding level of the scheme's technical provisions close to or above 100%, thereby minimising the risk of the introduction of deficit contributions. The actuary has confirmed that the scheme's cash flow is likely to remain positive for the next ten years or more.

At 31 March 2012, USS had over 145,000 active members and the university had 20 active members participating in the scheme.

The total pension cost of the university was £144,262 (2011 £115,230). This includes £0 (2011 £0) outstanding contributions at the balance sheet date. The contribution rate payable by the university was 16% of pensionable salaries.

#### 23. Financial Commitments

Annual rentals under operating lease commitments are as follows:

	Year ended 31 July 2012 £000	Year ended 31 July 2011 £000
Land and Buildings		
Expiring within one year	3	-
Expiring within two and five years inclusive	97	-
Expiring in over five years	155	225
	255	225

#### 24. Capital and Other Commitments

There were no capital or other commitments that had been authorised or contracted for at 31 July 2012 that have not been provided for.

#### 25. Related Party Transactions

Due to the nature of the university's operations and the composition of the University Court (being drawn from local public and private sector organisations) it is inevitable that transactions will take place with organisations in which a member of the Court may have an interest. All transactions involving organisations in which a member of the Court may have an interest are conducted at arm's length and in accordance with the university's financial regulations and usual procurement procedures. The ultimate controlling party is the University Court.

The university has 13 constituent partners at the end of the year in order to deliver a range of higher education services throughout the Highlands and Islands. The transactions with all of these partners and the 3 sponsoring universities during the financial year are outlined below:

Partner	Invoiced to Partners	Payments to Partners	Amounts due to Partners at 31 July 2012	Amounts due from Partners at 31 July 2012
	£000	£000	2000	0003
Argyll College	9	193	-	-
Highland Theological College	3	233	4	45
Inverness College	197	4,680	4	24
Lews Castle College	39	1,773	1	12
Moray College	90	2,729	-	10
North Atlantic Fisheries College	7	179	-	2
North Highland College	111	3,758	32	12
Orkney College (OIC)	35	948	2	-
Perth College	156	5,224	3	15
SAMS	11	2,009	1	1
Shetland College (SIC)	21	465	-	-
Sabhal Mor Ostaig	7	931	-	2
West Highland College	4	365	-	-
Aberdeen University	31	103	1	9
Edinburgh University	79	48	2	6
Strathclyde University	23	10	-	-
	823	23,648	50	138

Provisions totalling £55,635 (2011 - £53,745) have been made in respect of these balances, which are shown above gross of any provision.

#### 26. Hardship Funds and Childcare Funds

	Hardship £000	Childcare £000
Balance brought forward	29	1
Adjustments to balance brought forward	1	(1)
Funds received in year	310	22
Expenditure	(282)	-
Repayable to funding body	(58)	(22)
Virements		
Balance carried forward	<u>-</u>	

**Notes to the Financial Statements (continued)** 

#### 26. Hardship Funds and Childcare Funds (continued)

Funding Council grants are available solely for students; UHI acts only as paying agent. The grants and related disbursements are therefore excluded from the Income and Expenditure Account.

#### 27. Contingent Liability

The University of the Highlands and Islands receives funding from SFC for distribution to academic partners for the furtherance of Higher Education activities. The university relies on confirmation from its academic partners, its knowledge of the number of HE students in each college and expected benchmark cost of providing HE to confirm that the funding issued to academic partners is expensed on Higher Education activities. In the event that monies transferred were not expensed on Higher Education activities then the academic partners would be liable to return this funding to the university and the university would in turn be liable to refund these monies to SFC. The university is confident from reports on the quality of its academic partners' HE output and the review of the above information that no such refund will be required.

#### 28. Securities

The Clydesdale Bank and The Millennium Commission have been granted standard securities over the property at Ness Walk.

#### 29. Post Balance Sheet Events

There were no events after the date of the balance sheet requiring disclosure.

#### 30. Losses and Special Payments

There were no losses or special payments during the year.